

Union Bankshares Corporation (NASDAQ: UBSH)

**Subordinated Notes Offering** 

November 2016

### Forward-Looking Statements

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Union has filed a registration statement (including a prospectus) and a prospectus supplement which is preliminary and subject to completion, with the Securities and Exchange Commission for the offering to which this communication relates. Before you invest, you should read the prospectus in that registration statement, the preliminary prospectus supplement and the other documents that Union has filed with the Securities and Exchange Commission for more complete information about Union and the offering. You may get these documents for free by visiting the SEC web site at www.sec.gov. Alternatively, the Company, any underwriter or any dealer participating in the offering will arrange to send you the prospectus if you request it by contacting: Sandler O'Neill + Partners, L.P. at toll-free 1-866-805-4128 or by emailing syndicate@sandleroneill.com.

### **Terms of Proposed Offering**

- <u>Issuer</u>: Union Bankshares Corporation
- Security: Fixed-to-Floating Rate Subordinated Notes
- Size: \$100 million to \$125 million
- Term: 10 Years, Non-call 5
- Covenants: Consistent with regulatory requirements for Tier 2 Capital
- <u>Use of proceeds</u>: Repay amounts outstanding under a line of credit, to contribute capital to the subsidiary bank, Union Bank & Trust, and for general corporate purposes



### **Company Snapshot**

#### **Overview**

- Shares listed under "UBSH" on NASDAQ
- Headquartered in Richmond, VA
- 100+ years of banking history
- 115 offices across over 50 counties and 10 MSAs throughout Virginia
  - Only Virginia-based bank with a statewide footprint
  - Largest community banking organization headquartered in Virginia

#### Financial Highlights as of 9/30/2016

(\$ Millions)	
Total Assets	\$8,258.2
Total Loans Held For Investment	6,148.9
Total Deposits	6,258.5
Shareholders' Equity	1,001.0
Market Capitalization	1,482.3
Capital Ratios	
Tier 1 Common Capital (CET1)	9.78%
Tier 1 Leverage	9.89%
Tier 1 Capital	11.07%
Total Capital	11.60%
Tangible Common Equity / Tangible Assets	8.57%

Market data as of November 25, 2016 Source: SNL Financial





# **Experienced Management Team**

Name (Title)	Background
G. William "Billy" Beale (Chief Executive Officer)	Following graduation from The Citadel, Mr. Beale began his banking career in Texas in 1971. Over 18 years he served in various capacities at three banks including president of a de novo bank. Beale joined Union in May 1989 and was named president and CEO of Union in April 1991. Over the last 25 years, Beale has led the company through transformative growth and expansion. The bank grew total assets both organically and by acquisition from \$180 million to \$8.3 billion during this period.
John C. Asbury (President)	Mr. Asbury joined the Company in October 2016. Until recently, he was President and CEO of First National Bank of Santa Fe. Prior to that, he was Senior Executive Vice President at Regions. He has also served as a Senior Vice President at Bank of America in a variety of roles. He is a Virginia native and received a Bachelor of Science degree in Finance from Virginia Tech and his MBA from William & Mary.
Robert M. Gorman (Chief Financial Officer)	Mr. Gorman has served as EVP and CFO of Union Bankshares Corporation since July 2012. Mr. Gorman had been at SunTrust Banks, Inc. since 2002 and most recently was Senior Vice President — Director of Corporate Support Services providing executive leadership for the SunTrust's Corporate Real Estate, Supply Chain Management and Insurance Risk Management functions. Prior to this role, he was Senior Vice President — Corporate Strategic Financial Officer from 2004 to 2011 responsible for providing financial management leadership and expertise to SunTrust's Lines of Business including Retail Banking, Mortgage Banking, Commercial Banking, Commercial Real Estate, Wealth and Investment Banking and Corporate and Investment Banking as well as to SunTrust's Geographic Banking and Corporate Function business units. In addition, he directed all corporate planning and forecasting activities for SunTrust. He received a Bachelor of Science degree in Accounting from Babson College and his MBA from Harvard Business School.

 Management team has successfully completed 7 whole bank and 16 branch acquisitions since 1993



Source: SNL Financial, Company documents

### **CEO Succession Plan**

- John Asbury became President & CEO of Union Bank & Trust (UB&T) and President of Union Bankshares Corporation (UBSH), Union's holding company, on October 1, 2016
  - Most recently, he was President and CEO of First National Bank of Santa Fe, a multi-state bank located in the Southwest
  - Prior to that, he was Senior Executive Vice President at Regions responsible for all lines serving business and commercial customers and managed a \$50 billion book of business
  - Senior Vice President at Bank of America served in a variety of roles, and in his last position was responsible for all Pacific Northwest Region business banking
  - Joined the board on October 1, 2016 and becomes CEO of holding company in January 2017
- Mr. Beale remains CEO of holding company until January, then becomes Executive Vice Chairman through March 31, 2017. Will stand for re-election to UBSH board
- Korn Ferry assisted with the search process
- Timing of succession plan positions Union for seamless leadership transition and strategic continuity



Source: Company documents

### Strategic Objectives

#### By the end of the three year strategic plan horizon, Union intends to have:

- Positioned itself to be a regional bank and grown total assets to between \$12 and \$15 billion via organic growth and acquisition
- Achieved top quartile performance among peers as measured by return on tangible common equity

#### And plans to establish the following:

- A growing market presence among businesses with annual sales of between \$5 \$75 million
- Retail, Commercial, Wealth, and Mortgage businesses that are positioned to increase sales, deliver improved customer experiences and operate more efficiently
- Increased Wealth Management assets under management to between \$2.5 and \$2.7 billion
- Well-diversified mix of business lines, strong commercial loan growth and good core deposit growth
- Expansion into geographies and customer segments with strongest opportunity for meaningful growth
- Diversification of fee-based products and services
- Evaluation of M&A opportunities that align with strategic and financial objectives
- Proactive capital management to maximize shareholder value



Source: Company's Senior Management

**Successful Merger History** 

#### Northern Neck Bankshares Corp.

Announce Date 1/11/1993

Deal Value (\$mm) NA

Target As sets (\$mm) \$112

Target / PF Assets (%) 33.0 %

Prosperity Bank & Trust Company

Announce Date 10/31/2005
Deal Value (\$mm) \$36.0
Target As sets (\$mm) 128
Target / PF Assets (%) 6.7 %

1992 1994 1996 1998 2000 2002 2004 2006 2008 2010 2012 2014 2016

#### Rappahannock Bankshares, Inc.

Announce Date 2/25/1998

Deal Value (\$mm) \$8.7

Target Assets (\$mm) 16

Target / PF Assets (%) 2.7 %

#### First Market Bank, FSB

Announce Date 3/30/2009
Deal Value (\$mm) \$105.4
Target As sets (\$mm) 1,301
Target / PF Assets (%) 33.8 %

#### King George State Bank, Inc.

Announce Date 3/13/1998

Deal Value (\$mm) \$8.7

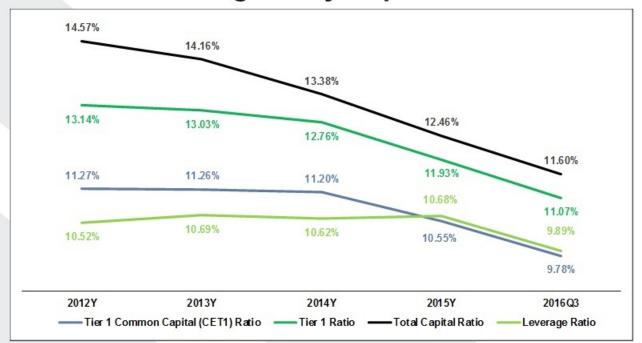
Target As s ets (\$mm) 46

Target / PF Ass ets (%) 9.3 %

Source: SNL Financial, Company documents



# **Consolidated Regulatory Capital Ratios**

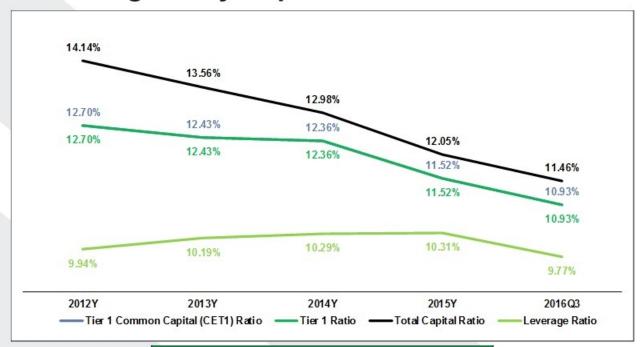


Board Policy Limits			
CET1 Ratio: 7.00%	Total Capital Ratio: 10.50%		
Tier 1 Ratio: 8.50%	Leverage Ratio: 5.00%		



Note: Union's Board of Directors authorized share repurchase programs on 1/30/2014. (up to \$65 million), 10/29/2015. (up to \$25 million) and 2/25/2016. (up to \$25 million) Source: SNL Financial, Company documents

# **Bank Regulatory Capital Ratios**



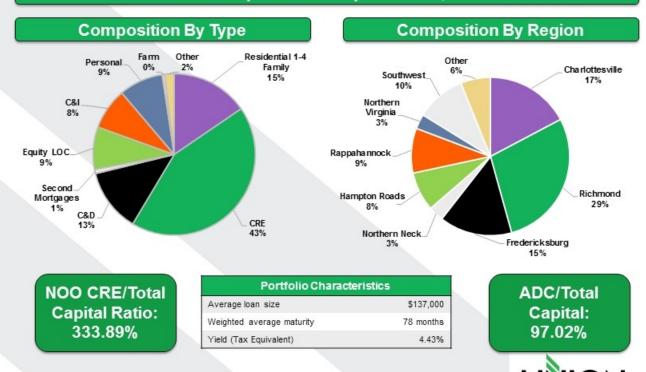
Board Policy Limits		
Total Capital Ratio: 10.50%		
Leverage Ratio: 5.00%		

Note: Union's Board of Directors authorized share repurchase programs on 1/30/2014 (up to \$65 million), 10/29/2015 (up to \$25 million) and 2/25/2016 (up to \$25 million) Source: SNL Financial, Company documents



### **Diversified Loan Portfolio**

#### Loan Composition at September 30, 2016

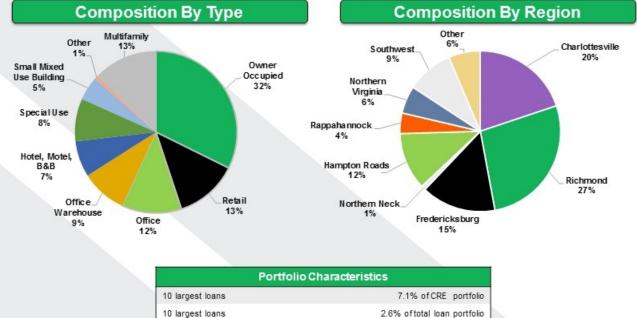


Source: SNL Financial, Company documents

### **Commercial Real Estate Portfolio**

Weighted average maturity Weighted average coupon

### CRE Composition at September 30, 2016



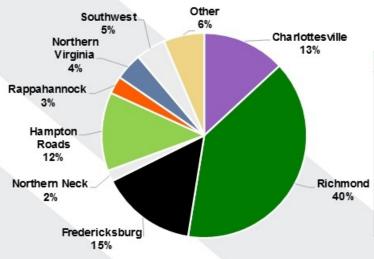
7.1% of CRE portfolio
2.6% of total loan portfolio
62 months
4.02%

Source: SNL Financial, Company documents



### **Construction and Development Loans**

### C&D Composition at September 30, 2016



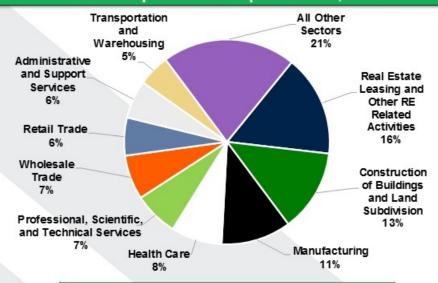
Portfolio Characteristics				
10 largest loans	15.4% of C&D portfolio			
10 largest loans	2.3% oftotal loan portfolio			
Weighted average maturity	19 months			
Weighted average coupon	4.08%			
C&D Loans/Total Capital Ratio	97.0%			

- 38.7% commercial construction, 21.5% residential construction and remainder of portfolio divided between raw land, land development and lots
- Most C&D loans have interest reserves
- Residential A&D loans must have 50% or more of the lots under contract to close
- CRE construction loans must be approved with a UB&T-provided mini-perm source: Company documents



### **Commercial & Industrial Loans**

#### C&I Composition at September 30, 2016



No Energy Loan Exposure

Source: Company documents

Portfolio Characteristics

10 largest loans
15.0% of C&I portfolio
10 largest loans
1.7% oftotal loan portfolio
Weighted average maturity
43 months
Weighted average coupon
3.80%
Average loan size
\$230,000

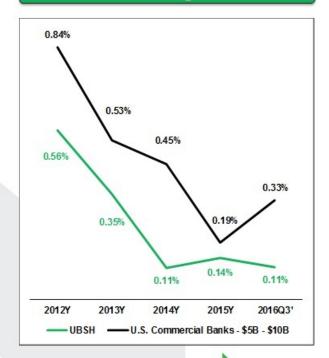
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# **Historically Strong Credit Metrics**

#### **NPLs / Loans**



### NCOs / Average Loans



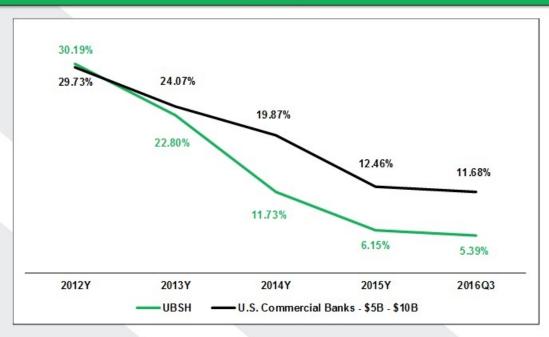
Note: UBSH metrics above were obtained from SNL for peer comparison purposes and are calculated in a manner different from similar metrics calculated in the Company's other public fillings. The metrics herein can be recalculated using information available in the aforementioned fillings.

(1) Year-to-date annualized Source: SNL Financial



# **Historically Strong Credit Metrics (Cont'd)**

### Texas Ratio

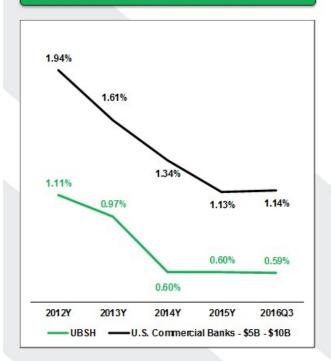


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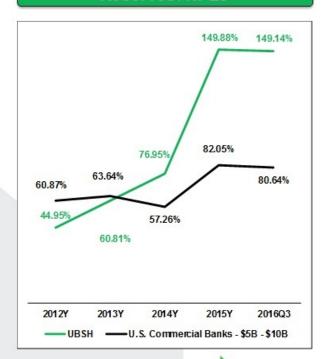
Source: SNL Financial

# Solid Reserve Coverage of NPLs

#### Loan Loss Reserves / Gross Loans



### Reserves/NPLs



Note: UBSH metrics above were obtained from SNL for peer comparison purposes and are calculated in a manner different from similar metrics calculated in the Company's other public fillings. The metrics herein can be recalculated using information available in the aforementioned fillings. Source: SNL Financial



# **Consistent Solid Profitability Metrics**

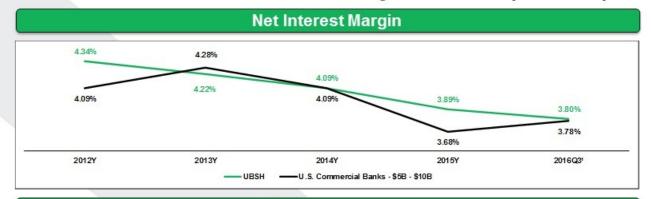
1.21%	1.36%	1.24%	1.27%	1.20%
0.89%	0.85%	0.72%	0.90%	0.95%
2012Y	2013Y	2014Y	2015Y	2016Q31

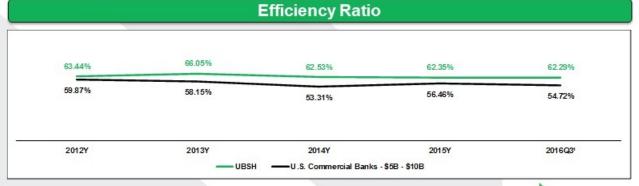
10.01%	10.77%	9.78%	10.20%	9.42%
8.10%	7.89%	7.89% 5.30%		7.64%
2012Y	2013Y	2014Y	2015Y	2016Q3

	10.20.20.		(90.000)	
12.21%	13.60%	12.30%	12.84%	11.79%
9.86% 9.48%	9.48%	8.02% 10.00%	10.00%	11.25%
2012Y	2013Y	2014Y	2015Y	2016Q31

(1) Year-to-date annualized Source: SNL Financial, Company documents บฟ้เดท 🛚

# Consistent Solid Profitability Metrics (Cont'd)



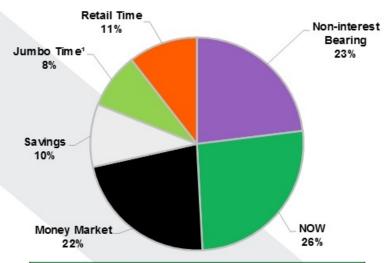


(1) Year-to-date annualized Note: UBSH metrics above were obtained from SNL for peer comparison purposes and are calculated in a manner different from similar metrics calculated in the Company's other public filings. The metrics herein can be recalculated using information available in the aforementioned filings. Source: SNL Financial, Company documents



# **Low Cost Core Deposit Base**

### Deposit Composition at September 30, 2016



Deposit Base Characteristics					
Average cost of interest bearing deposits	0.38%				
Average total cost of deposits	0.29%				
Ranked 1st in deposit market share for community banks in Richmond MS	A				
Ranked 1st in deposit market share for community banks in Charlottesville	MSA				
Ranked 2 <sup>nd</sup> in deposit market share in Blacksburg-Christiansburg-Radford	MSA				

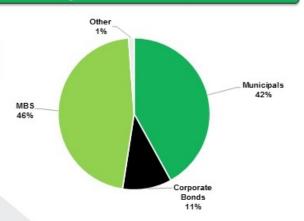
 Time deposits greater than \$100,000 Note: Minimal exposure to CDARS/ICS deposits Source: SNL Financial, Company documents



### **Securities Portfolio**

### Securities Portfolio Composition at September 30, 2016

(\$000)	Book Value	Gain / Loss	Fair Value
Municipals	\$467,130	\$21,810	\$488,940
Corporate Bonds	122,130	(383)	121,747
MBS	529,228	11,368	540,596
Other	13,385	33	13,418
Total	\$1,131,873	\$32,828	\$1,164,701



Securities Portfolio Detail	
Weighted average duration	52.8 months
Current yield (Tax Equivalent)	3.28%
\$46 million in bank sub debt generally rated BBB or higher with "Well-Capitalized"	banks
Municipals are primarily tax exempt, well diversified, 94% rated AA or higher, 6%	Arated
MBS are all GSE backed, mix of fixed and floating rate CMO's and mortgage pas	s-throughs

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Source: SNL Financial, Company documents

# Historical and Pro Forma Interest Coverage

(\$000)	As of or for the Period Ended,				
	2015Q3	2015Q4	2016Q1	2016Q2	2016Q3
Bank-Level Equity	\$1,059,538	\$1,057,094	\$1,059,547	\$1,067,638	\$1,079,596
Consolidated Equity	\$995,012	\$995,367	\$980,978	\$989,201	\$1,000,964
Double Leverage Ratio	106%	106%	108%	108%	108%
Proposed Holding Company Subordinated Debt Offering, net of fees					99,000
Pro Forma Bank-Level Equity					1,178,596
Pro Forma Consolidated Equity					1,000,964
Pro Forma Double Leverage Ratio					118%
Inter	est Coverage				
Total Deposit Interest	\$4,204	\$4,348	\$4,195	\$4,197	\$4,552
Other Borrowed Interest	\$2,352	\$2,364	\$2,823	\$2,808	\$2,853
Total Interest Expense	\$6,556	\$6,712	\$7,018	\$7,005	\$7,405
Pre-Tax Income	\$24,782	\$23,135	\$22,769	\$26,218	\$26,593
Interest Coverage (including deposit expense)	4.78x	4.45x	4.24x	4.74x	4.59x
Interest Coverage (excluding deposit expense)	11.54x	10.79x	9.07x	10.34x	10.32x
New Holding Company Subordinated Debt Expense (5.000%)					\$1,250
Pro Forma Interest Coverage (including deposit expense)					3.93x
Pro Forma Interest Coverage (excluding deposit expense)					7.18x

Note: Assumes a \$100mm subordinated debt raise with a 5.00% coupon and 1.00% underwriting fee Note: Assumed offering size, interest rate, and amount of capital downstreamed are for illustrative purposes only Source: SNL Financial



# **Interest Rate Sensitivity**

Immediate Interest Rate Change Effect on	Net Interest Income
September 30, 2016	
+ 300 basis points	11.25%
+ 200 basis points	7.65%
+ 100 basis points	3.91%
- 100 basis points	(3.30)%
- 200 basis points	(4.66)%
- 300 basis points	(4.76)%

Source: Company documents



### Summary

- Largest community bank headquartered in Virginia, with unique statewide branch network
- Competitive advantage with unique franchise value and loyal customer base
- Strong balance sheet and capital base
- · Well positioned for continued organic growth
- Experienced management team
- Committed to top tier financial performance
- Proven financial performance through multiple economic climates including credit crisis through conservative standards and practices, and effective risk management

Source: Company documents, Senior Management

# **Appendix**



### **Non-GAAP Reconciliation**

Net Interest Margin									
(\$000)	2012Y	2013Y	2014Y	2015Y	2016Q3				
Net Interest Income (GAAP)	\$154,355	\$151,626	\$255,018	\$251,834	\$196,535				
FTE Adjustment	\$4,222	\$5,256	\$8,127	\$9,079	\$7,367				
FTE Net Interest Income (Non-GAAP)	\$158,577	\$156,882	\$263,145	\$260,913	\$203,902				
Average Earning Assets	\$3,649,865	\$3,716,849	\$6,437,681	\$6,713,239	\$7,159,813				
Net Interest Margin (FTE) (Non-GAAP)	4.34%	4. 22%	4.09%	3.89%	3.80%				
	Efficiency i	Ratio							
(\$000)	2012Y	2013Y	2014Y	2015Y	2016Q3 <sup>1</sup>				
Noninterest Expense (GAAP)	\$133,390	\$137,047	\$238,216	\$216,882	\$166,436				
Add: Provision for Unfunded Commitments	-	-	-	\$300	\$175				
Less: Branch Closure Costs	\$594	-	-	\$1,280	\$700				
Less: Acquisition Costs	-	\$2,132	\$20,345	-	-				
Less: OREO Expenses <sup>2</sup>	\$932	\$1,252	\$6,265	\$5,742	\$601				
Less: Intangible Amortization Expense	\$5,336	\$3,831	\$9,795	\$8,445	\$5,468				
Noninterest Expense (Non-GAAP)	\$126,528	\$129,832	\$201,811	\$201,715	\$159,842				
FTE Net Interest Income (Non-GAAP)	\$158,577	\$156,882	\$263,145	\$260,913	\$203,902				
Noninterest Income (GAAP)	\$41,068	\$38,728	\$61,287	\$65,007	\$52,857				
Add back: Indemnifiaction claims	-	\$966	-	-	-				
Add back: OTTI	-	-	-	\$300					
Less: Gains on sale of securities	\$190	\$21	\$1,695	\$1,486	\$145				
Less: Nonrecurring revenue	-	-	-	\$1,200	-				

\$40,878

63.44%

\$39,673

66.05%

Efficiency Ratio (FTE)

Noninterest Income (Non-GAAP)

(1) Year-to-date annualized (2) Includes gains-losses on sale of OREO and valuation adjustments Source: Company documents



\$52,712

62.29%

\$62,621

62.35%

\$59,592

62.53%

# Non-GAAP Reconciliation (Cont'd)

<u>Texas Ratio</u>								
(\$000)	2012Y	2013Y	2014Y	2015Y	2016Q3			
Nonperforming Assets	\$59,040	\$49,151	\$47,373	\$27,235	\$23,258			
Loans past due 90+ days and accruring interest	\$8,843	\$6,746	\$10,047	\$5,829	\$3,529			
Performing Restructurings	\$51,468	\$34,520	\$22,829	\$10,780	\$11,824			
Total	\$119,351	\$90,417	\$80,249	\$43,844	\$38,611			
Stockholders' Equity (GAAP)	\$435,564	\$437,810	\$977,169	\$995,367	\$1,000,964			
Less Intangible Assets	\$75,211	\$71,380	\$325,277	\$316,832	\$320,534			
Add: ALLL	\$34,916	\$30,135	\$32,384	\$34,047	\$36,542			
Adjusted Stockholders' Equity (Non-GAAP)	\$395,269	\$396,565	\$684,276	\$712,582	\$716,972			
Tex as Ratio	30.19%	22.80%	11.73%	6.15%	5.39%			
	Tangible Comm	on Equity						
(\$000)	2012Y	2013Y	2014Y	2015Y	2016Q3			
Stockholders' Equity (GAAP)	\$435,564	\$437,810	\$977,169	\$995,367	\$1,000,964			
Less: Intangible Assets	\$75,211	\$71,380	\$325,277	\$316,832	\$320,534			
Tangible Common Equity (Non-GAAP)	\$360,353	\$366,430	\$651,892	\$678,535	\$680,430			
Average Stockholders' Equity (GAAP)	\$435,475	\$435,635	\$983,727	\$991,977	\$991,097			
Less: Average Intangible Assets	\$77,790	\$73,205	\$333,495	\$320,906	\$317,629			
Average Tangible Common Equity (Non-GAAP)	\$357,685	\$362,430	\$650,232	\$671,071	\$673,468			
	Tangible As	<u>sets</u>						
(\$000)	2012Y	2013Y	2014Y	2015Y	2016Q3			
Assets (GAAP)	\$4,095,692	\$4,176,353	\$7,358,643	\$7,693,291	\$8,258,230			
Less: Intangible Assets	\$75,211	\$71,380	\$325,277	\$316,832	\$320,534			
Tangible Assets (Non-GAAP)	\$4,020,481	\$4,104,973	\$7,033,366	\$7,376,459	\$7,937,696			

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Source: Company documents