United States SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 1, 2024

ATLANTIC UNION BANKSHARES CORPORATION

(Exact name of registrant as specified in its charter)

Virginia (State or other jurisdiction of incorporation) **001-39325** (Commission File Number)

54-1598552 (I.R.S. Employer Identification No.)

4300 Cox Road Glen Allen, Virginia 23060

(Address of principal executive offices, including Zip Code)

Registrant's telephone number, including area code: (804) 633-5031

| Check the appropriate box below if the Form 8-K filof the following provisions (see General Instruction | 2 | ly satisfy the filing obligation of the registrant under any | | | | |
|--|--------------------------------|--|--|--|--|--|
| Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) | | | | | | |
| Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) | | | | | | |
| ☐ Pre-commencement communications pursuant | to Rule 14d-2(b) under the Exc | hange Act (17 CFR 240.14d-2(b)) | | | | |
| ☐ Pre-commencement communications pursuant | to Rule 13e-4(c) under the Exc | hange Act (17 CFR 240.13e-4(c)) | | | | |
| Securities registered pursuant to Section 12(b) of the | e Act: | | | | | |
| Title of each class Trading Symbol(s) Name of each exchange on which registered | | | | | | |
| Common Stock, par value \$1.33 per share | AUB | New York Stock Exchange | | | | |
| Depositary Shares, Each Representing a 1/400 th Interest in a Share of 6.875% Perpetual Non- Cumulative Preferred Stock, Series A | AUB.PRA | New York Stock Exchange | | | | |
| Indicate by check mark whether the registrant is an early (§230.405 of this chapter) or Rule 12b-2 of the Secu | | | | | | |
| Emerging growth company | | | | | | |
| If an emerging growth company, indicate by check of for complying with any new or revised financial acc | | | | | | |
| | | | | | | |

Item 7.01 Regulation FD Disclosure.

Attached as Exhibit 99.1 is a handout containing information that certain members of Atlantic Union Bankshares Corporation (the "Company") management will use during meetings with investors, analysts, and other interested parties to assist their understanding of the Company from time to time during the first quarter of 2024. Other presentations and related materials will be made available as they are presented. This handout is also available under the Presentations link in the Investor Relations section of the Company's website at http://investors.atlanticunionbank.com. Exhibit 99.1 is incorporated by reference into this Item 7.01.

The information disclosed in or incorporated by reference into this Item 7.01, including Exhibit 99.1, is furnished and shall not be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

| Exhibit No. | Description of Exhibit |
|-------------|---|
| 99.1 | Atlantic Union Bankshares Corporation investor presentation. |
| 104 | Cover Page Interactive Data File – the cover page iXBRL tags are embedded within the Inline XBRL document |
| | 1 |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ATLANTIC UNION BANKSHARES CORPORATION

Date: February 1, 2024 By: /s/ Robert M. Gorman

Robert M. Gorman Executive Vice President and Chief Financial Officer



Forward Looking Statements

This presentation and statements by our management may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that include, without limitation, statements on side entitled "Va 2023 Highlights," "Loain and Deposit Betas," and "Financial Outlook," statements regarding our strategies priorities, liquidity and capital management strategies, expectations related to our business, financial, and operating results, including our deposit bases and funding, the impact of changes in exonomic conditions, the impact of our cost saving measures, our securities portfolior estructuring, or changes in asset quality, and statements that include, other projections, or beliefs about future events or results, including our ability to meet our top ber financial targets, or otherwise are not statements of historical fact. Such forward-looking statements are based on certain assumptions as of the time they are made, and are inherently subject to known and unknown risks. uncertainties, and other factors, some of which cannot be predicted or quantified, that may causal results, performance, achievements, or trends to be materially different from those expressed or implied by such forward-looking statements are based on certain assumptions as of the time they are made, and are inherently subject to known and unknown risks. uncertainties, and other factors, some of which cannot be predicted or quantified. If at magazine and a statements or the statements from the expressed or implied by such forward-looking statements are based on reasonable assumptions within the bounds of our or properties of the statements or the statements are based on reasonable assumptions within the bounds of our or properties of the statements or the statements are based on reasonable assumptions within the bounds of our or properties of the statements or the statements are based on reasonable assumptions within the bounds of our or properties.

- market interest rates and their related impacts on macroeconomic conditions, customer and client behavior, our funding costs and our loan and securities portfolios; inflation and its impacts on economic growth and customer and client behavior; inflation and its impacts on common growth and customer and client behavior; adverse developments in the financial industry, such as barisficatives, responsive measures to mitigate and manage such adverse developments of mitigate and manage such the sufficiency of limitative.

- developments, related supervisory and regulatory actions and costs, and related impacts on customer behavior; the sufficiency of liquidity; general economic and financial market conditions, in the United States generally and particularly in the markets in which we operate and which our loans are concentrated, including the effects of declines in real estate values, an increase in unemployment levels and slowdowns in economic growth; our failure to close our proposed merger with American National Bankshares Inc. (*American National Bankshares Inc. (*American National Bankshares Inc.) (*American Na

- any change in the purchase accounting assumptions used regarding the American National assets acquired and liabilities assumed to determine the fair value and credit marks, particularly in light of the current interest rate environment; the risks that the anticipated benefits of the proposed merger, including cost savings and strategic gains, are not realized when expected or at all;
- when expected or at all:

 when expected or at all:

 the proposed merger may be more expensive or take longer to complete than anticipated, including as a result of unexpected factors or events, and may divert management's attention from ongoing business operations and opport potential adverse reactions or changes to business or employee relationships, including those resulting from the announcement or completion of the proposed merger;
 government monetary and fiscal poticles, including ploties of the U.S. Treasury and the Federal Reserve; the quality or composition of our loan or investment portfolios and changes therein;
 demand for loan products and financial services in our market areas;
 our ability to manage our growth or implement our growth strategy;
 the introduction of new lines of business or new products and services;
 our shifty to recruit and statis law employees:

- our ability to recruit and retain key employees

- tonical results or those anticipated depending on a variety of factors, including, but not limited to the effects of or changes in:

 real estate values in our lending area;

 changes in accounting principles, standards, ruses, and interpretations, and the related impact on our financial statements;

 an insufficient ACL or volatility in the ACL resulting from the CECL methodology, either alone or as that may be affected by
 inflation, changing interest rates, or other factors;

 our liquidity and capital positions;

 concentrations of loans secured by real estate, particularly commercial real estate;

 the effectiveness of our credit processes and management of our credit risk;

 our ability to compete in the market for financial services and increased competition from fintech companies;

 technological risks and developments, and cyber threats, attacks, or events,

 operational, technological, cultural, regulatory, legal, credit, and other risks associated with the exploration, consummation

 the potential adverser effects of unusual and infrequently occurring events, such as weather-related disasters, terrorist acts,

 geopolitical conflicts or public health events, and of governmental and societal responses thereto: these potential adverse

 effects on principle, without initiation, adverse effects on the ability of our borrowers to satisfy their collipations to us, or

 the yother include, without initiation, adverse effects on the ability of our borrowers to satisfy their collipations to us, or

 when the other initiation adverse effects on the ability of our borrowers to satisfy their collipations to us, or

 anethods used to distribute products and services, on incidents of cyberattack and fraud, on our liquidy or capital positions, value of collateral securing loans, on the demand for our loans or our other products and services, on supply chains and methods used to distribute products and services, on iniciatins of operatatic and firation, on un fliquidity or capital positions, on risks posed by reliance on third-party service providers, on other aspects of our business operations and on financial markets and economic growth; performance by our counterparties or vendors; deposit flows; the availability of financing and the terms thereof; the level of prepayments on loans and mortgage-backed securities; legislative or regulatory changes and requirements; actual or potentia claims, damages, and fines related to litigation or government actions, which may result in, among other things, additional costs, fines, penalties, restrictions on our business activities, reputational harm, or other adverse consequences;

- consequences; the effects of changes in federal, state or local tax laws and regulations; any event or development that would cause us to conclude that there was an impairment of any asset, including intangible assets, such as goodwill; and
- other factors, many of which are beyond our control

Please also refer to such other factors as discussed throughout Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" of our Annual Report on Form 10-C, and related disclosures in other factors in our Quarterly Reports on Form 10-C, and related disclosures in other fillings, which have been filled with the U.S. Securities and Exchange Commission ("SEC") and are available on the SEC's website a way was eago. All first factors and uncertainfied securities are calculated in the SEC's website of a valuating forward-locking statements and all of the forward-locking statements expressly our businesses or operations. Readers are calculationed not to rely too heavily on the forward-locking statements, and undue reliance should not be placed on such forward-locking statements speak only as of the date they are made. We do not intend or assume any obligation to update, revise or clarify any forward-locking statements that may be made from line to time by or on behalf of the Company, whether as a result of new information, future events or otherwise.



Additional Information

Non-GAAP Financial Measures

This presentation contains certain financial information determined by methods other than in accordance with generally accepted accounting principles in the United States ("GAAP"). These non-GAAP financial measures are a supplement to GAAP, which is used to prepare the Company's financial statements, and should not be considered in isolation or as a substitute for companyable measures calculated in accordance with GAAP. In addition, the Company's nor-GAAP financial measures may not be comparable to non-GAAP financial measures of other companies. The Company uses the non-GAAP financial measures discussed herein in its analysis of the Company's performance. The Company's management believes that these non-GAAP financial measures provide additional understanding of ongoing operations, enhance comparability of results of operations with prior periods, show the effects of significant gains and charges in the periods presented without the impact of items or events that may obscure trends in the Company's underlying performance, or show the potential effects of accumulated other comprehensive income (or AOCI) or unrealized losses on securities on the Company's capital.

Please see "Reconciliation of Non-GAAP Disclosures" at the end of this presentation for a reconciliation to the nearest GAAP financial measure.

No Offer or Solicitation

This presentation does not constitute an offer to sell or a solicitation of an offer to buy any securities. No offer of securities shall be made except by means of a prospectus meeting the requirements of the Securities Act of 1933, as amended, and no offer to sell or solicitation of an offer to buy shall be made in any jurisdiction in which such offer, solicitation or sale would be unlawful.

About Atlantic Union Bankshares Corporation

Headquartered in Richmond, Virginia, Atlantic Union Bankshares Corporation (NYSE: AUB) is the holding company for Atlantic Union Bank. Atlantic Union Bank has 109 branches and 123 ATMs located throughout Virginia, and in portions of Maryland and North Carolina as of December 31, 2023. Certain non-bank financial services affiliates of Atlantic Union Bank include: Atlantic Union Equipment Finance, Inc., which provides equipment financing; Atlantic Union Financial Consultants, LLC, which provides brokerage services; and Union Insurance Group, LLC, which offers various lines of insurance products.



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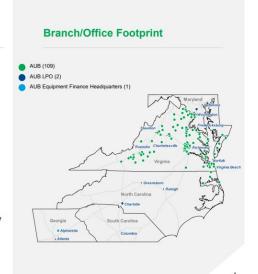
Our Company

Soundness | Profitability | Growth

Highlights (\$bn)

| \$21.2 Assets | \$15.6 Loans |
|----------------------|-----------------------|
| \$16.8 | \$2.7 |
| Deposits | Market Capitalization |

- Statewide Virginia footprint of 104 branches in all major markets
- #1 regional bank¹ deposit market share in Virginia
- Strong balance sheet and capital levels
- Committed to top-tier financial performance with a highly experienced management team able to execute change





Largest Regional Banking Company Headquartered in Virginia



Data as of 12/31/2023, market capitalization as of 1/22/2024

Regional bank defined as having less than \$100 billion in assets; rank determined by asset size; data per S&P Global Market Intelligence

Our Shareholder Value Proposition

Leading Regional Presence

Dense, uniquely valuable presence across attractive markets

Attractive Financial Profile

Solid dividend yield & payout ratio with earnings upside

Peer-Leading Performance

Committed to top-tier financial performance



Financial Strength

Solid balance sheet & capital levels

Strong Growth Potential

Organic & acquisition opportunities

Atlantic Union Bankshares

Strong Presence in Prime Virginia Markets

Richmond

State Capital, Fortune 500 headquarters (8), VCU & VCU Medical

 \$5.3 billion in-market deposits and total deposit market share of 15.7%

#1 Market Share (1)

Coastal Virginia

Military, Shipbuilding, Fortune 500 headquarters (2), Tourism

 \$1.3 billion in-market deposits and total deposit market share of 4.0%

#2 Market Share (1)

Fredericksburg

Defense and security contractors, Healthcare, Retail, Real Estate development

 \$1.6 billion in-market deposits and total deposit market share of 26.5%

#1 Market Share (1)

Roanoke Blacksburg

Virginia Tech, Healthcare, Retail

 \$1.4 billion in-market deposits and total deposit market share of 10.6%

#1 Market Share (1)

Charlottesville

University of Virginia, High-tech and professional businesses, Real Estate development

 \$698 million in-market deposits and total deposit market share of 11.0%

#1 Market Share (1)

Northern Virginia

Nation's Capital, Fortune 500 headquarters (14), Defense and security contractors, Non-profit Associations (lobbyists), HQ2

 \$4.6 billion in-market deposits and total deposit market share of 3.0%

#2 Market Share (1)



(1) Among midsized and community banks less than \$100 billion in assets Source: SNL Financial, FDIC deposit data; excludes branches greater than \$5 billion Deposit data as of 6/30/2023; Fredericksburg market defined as Caroline, Fredericksburg City, King George, Spotsylvania and Stafford counties; all other markets per MSA definitions in SNL



Virginia's Bank and Sizeable Opportunity to Take Market Share from the Big Three

| Virgi | nia: All Banks | | Growth Opportunity | |
|-------|-----------------------------------|-----------------|-----------------------|----------|
| Rank | Institution | Deposits (\$mm) | Market Share (%) | Branches |
| 1 | Truist Financial Corp | \$51,051 | 22.0% | 265 |
| 2 | Wells Fargo & Co | 39,591 | 17.0 | 198 |
| 3 | Bank of America Corp. | 25,571 | 11.0 | 102 |
| 4 | Atlantic Union Bankshares Corp | 17,935 | 7.7 | 122 |
| 5 | TowneBank | 10,499 | 4.5 | 38 |
| 6 | United Bankshares Inc. | 8,643 | 3.7 | 84 |
| 7 | Capital One Financial Corp. | 5,704 | 2.5 | 25 |
| 8 | PNC Financial Services Group Inc. | 5,436 | 2.3 | 57 |
| 9 | Burke & Herbert | 3,786 | 1.6 | 37 |
| 10 | Carter Bank & Trust | 3,172 | 1.4 | 53 |
| | Top 10 Banks | \$171,388 | 73.7% | 981 |
| | All Institutions in Market | \$232,406 | 100.0% | 1,844 |

| Virginia: Banks Headquartered in VA | | | Franchise Strength | |
|-------------------------------------|---------------------------------|--------------------|-----------------------|----------|
| Rank | Institution | Deposits (\$mm) | Market Share (%) | Branches |
| | Atlantic Union Bankshares Corp. | \$17,935 | 22.0% | 122 |
| 2 | TowneBank | 10,499 | 12.9 | 38 |
| 3 | Capital One Financial Corp. | 5,704 | 7.0 | 25 |
| 4 | Burke & Herbert | 3,786 | 4.6 | 37 |
| 5 | Carter Bank & Trust | 3,172 | 3.9 | 53 |
| 6 | Primis Financial Corp | 3,139 | 3.9 | 33 |
| 7 | Blue Ridge Bankshares Inc. | 2,592 | 3.2 | 26 |
| 8 | First Bancorp Inc. | 2,369 | 2.9 | 19 |
| 9 | C&F Financial Corp | 2,013 | 2.5 | 31 |
| 10 | FVCBankcorp Inc. | 1,962 | 2.4 | 5 |
| | Top 10 Banks | \$53,171 | 65.3% | 389 |
| | All Institutions in Market | \$81,523 | 100.0% | 810 |
| | | | | |

Statewide Branch Footprint Brings Unique Franchise Value and Significant Growth Opportunity



Source: SNL Financial and FDIC deposit data

Deposit and branch data as of 6/30/23, pro forma for announced transactions, including our proposed merger with American National Note: Excludes branches with deposits greater than \$5.0 billion

Virginia Is Among the Most Attractive Markets in USA

Household Income (\$)

| # | State | HHI (\$) | # | State | HHI (\$) |
|---|----------------------|----------|----|---------------|----------|
| 1 | District of Columbia | 104,110 | 9 | New Hampshire | 87,848 |
| 2 | Massachusetts | 96,201 | 10 | Utah | 87.338 |
| 3 | Maryland | 96,089 | 11 | Virginia | 87,219 |
| 4 | New Jersey | 95,596 | | Connecticut | 86.812 |
| 5 | Hawaii | 90,739 | 13 | Minnesota | 84.786 |
| 6 | Washington | 89,976 | | Alaska | 84,564 |
| 7 | California | 89,624 | | New York | 80,716 |
| 8 | Colorado | 88.050 | 13 | New TOIK | 00,710 |

2023 Population (mm)

| # | State | Pop. (mm) | # | State | Pop. (mm |
|---|--------------|-----------|----|----------------|----------|
| 1 | California | 39.5 | 9 | North Carolina | 10.7 |
| 2 | Texas | 30.1 | 10 | Michigan | 10.1 |
| 3 | Florida | 22.1 | 11 | New Jersey | 9.3 |
| 4 | New York | 19.9 | 12 | Virginia | 8.7 |
| 5 | Pennsylvania | 13.0 | 13 | Washington | 7.9 |
| 6 | Illinois | 12.6 | 14 | Arizona | 7.4 |
| 7 | Ohio | 11.8 | 15 | Tennessee | 7.0 |
| 8 | Georgia | 10.9 | | | |

GDP (\$bn)

| # | State | GDP (\$bn) | # | State | GDP (\$bn) |
|---|--------------|------------|----|----------------|------------|
| 1 | California | 3,598 | 9 | New Jersey | 745 |
| 2 | Texas | 2,356 | 10 | North Carolina | 730 |
| 3 | New York | 2,053 | 11 | Washington | 726 |
| 4 | Florida | 1,389 | 12 | Massachusetts | 688 |
| 5 | Illinois | 1,033 | 13 | Virginia | 649 |
| 6 | Pennsylvania | 923 | 14 | Michigan | 621 |
| 7 | Ohio | 823 | 15 | Colorado | 484 |
| - | | | | | |

Fortune 500 Companies

| # | State | # Companies | # | State | # Companie |
|---|--------------|-------------|----|----------------|------------|
| 1 | Texas | 55 | 8 | Georgia | 19 |
| 2 | New York | 50 | 9 | Michigan | 18 |
| 3 | California | 53 | 10 | Massachusetts | 17 |
| 4 | Illinois | 33 | 12 | Minnesota | 15 |
| 5 | Virginia | 24 | 13 | New Jersey | 14 |
| 5 | Ohio | 24 | 13 | Connecticut | 14 |
| 7 | Florida | 23 | 15 | North Carolina | 13 |
| 7 | Pennsylvania | 23 | | | |



ranked Virginia the Best State for Business for 2020 and 2024 and Business for 2020 and 2021 and 2nd best in 2023

Forbes

ranked Virginia the 4th Best State for Business

- 3rd in Labor Supply
- 3rd in Regulatory Environment
- 1st in Quality of Life

USNews

ranked Virginia 13th for Best States

- 9th for Economic Opportunity
- 13th for Equality
- 11th for Education
- Virginia is home to 723,962 Small Businesses 99.5% of Virginia businesses



Virginia rated 1st in Best Business Climate, Tech Talent Pipeline, Cybersecurity



Source: SNL Financial; Bureau of Economic Analysis; Bureau of Labor Statistics, Fortune.com, U.S. News & World Report; Forbes, CNBC, U.S. Small Business Administration, USA Today; Business Facilities; most recent data available

Q4 2023 and FY 2023 Highlights

Loan and Deposit Growth



Operating Leverage Focus



Positioning for Long Term



- 9.1% annualized loan growth in Q4 2023 and 8.2% for FY 2023
- 0.7% annualized deposit growth in Q4 2023 and 5.6% for FY 2023
- · Line of Credit Utilization increased modestly from Q3 2023
- ~2.8% adjusted revenue growth¹ year
- ~1.8% adjusted operating noninterest expense increase¹ year over year
- Adjusted operating leverage¹ of ~1.0% year over year
- Took strategic actions to reduce expenses in Q2
- In 2023, restructured the Company's securities portfolio by ~\$500mm in February/March and ~\$200mm in the third quarter to improve go-forward earnings trajectory
- · Lending pipelines down moderately
- · Granular growing deposit base
- Focus on organic growth and performance of the core banking franchise

Asset Quality



Capitalize on Strategic Opportunities



· Q4 2023 net charge-offs at 3 bps annualized and net charge-offs of 5 bps for FY 2023 Announced intention to acquire American National Bankshares and expect to close in the first quarter of



Differentiated Client

· Responsive, strong and capable

alternative to large national banks, while competitive with and more capable than

Experience

smaller banks

¹ For non-GAAP financial measures, see reconciliation to most directly comparable GAAP measures in "Appendix – Reconciliation of Non-GAAP Disclosures." Adjusted operating leverage is for the full year 2023 compared to the full year 2022.





Caring

Working together toward common goals, acting with kindness, respect and a genuine concern for others.



Courageous

Speaking openly, honestly and accepting our challenges and mistakes as opportunities to learn and grow.



Committed

Driven to help our clients, Teammates and company succeed, doing what is right and accountable for our actions.

Diversity, Equity, Inclusion, and Belonging Statement

Atlantic Union Bank embraces diversity of thought and identity to better serve our stakeholders and achieve our purpose. We commit to cultivating a welcoming workplace where Teammate and customer perspectives are valued and respected.







10

Atlantic Union Bankshares

Our Core Values

and interact as a team to accomplish our business and societal goals.

Culture — **HOW** we come together

We are focused on three Strategic Priorities

Organic



Deliver Organic Growth

- Overweighting opportunities in Wholesale Banking Group
- Directing consumer efforts to market segments and delivery channels with the strongest value proposition
- · Prioritizing fee income growth
- Maintaining a reliable low-cost deposit base
- Maximizing operating leverage, productivity, efficiency, and scale
- Attracting and retaining top talent in alignment with broader business goals and strategic priorities

nnovate and Transform

- Pressing the relationship model advantage where bankers provide advocacy and advice, form stickier relationships, and use technology to enable deeper relationships
- Creating a frictionless experience for customers by integrating human interactions with digital capabilities
- Eliminating low value tasks and enabling more high value interactions with customers
- Eliminating legacy system constraints and accelerating modernization of technology while rationalizing operating costs and reengineering processes
- Emphasizing robotics, automation and FinTech partnerships

Inorganic



Strategic Investments

- Leverage FinTech partnerships, strategic partner equity investments, as well as non-bank and whole-bank acquisition opportunities for step-change accelerants of growth
- Acquisition philosophy remains: strategic, disciplined, and measured with an eye towards transactions that increase density and scarcity value, add contiguous markets, increase operating leverage, diversify revenue streams, and enable the reinvestment of cost savings into technology
- Ensuring merger and acquisition activity complements, enables, and scales technology and the advancement of our customer value proposition, potentially including whole bank, non-bank, minority stakes, and partnerships



Balance Sheet Trends (GAAP)



Atlantic
Union Bankshares Data as of December 31 each respective year

Strong Track Record of Performance (GAAP)



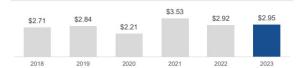




Data as of or for the twelve months ended each respective year

Strong Track Record of Performance (Non-GAAP)

Adjusted Operating Earnings Per Share Available to Common Shareholders, diluted (\$)(1)



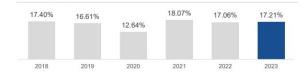




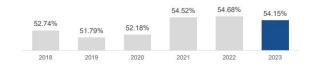
2021

2020

Adjusted Operating Return on Tangible Common Equity (ROTCE) (%)(1)



Adjusted Operating Efficiency Ratio (FTE) $(\%)^{(1)}$





2019

2018

Data as of or for the twelve months ended each respective year

2022

(1) Non-GAAP financial measure; See reconciliation to most directly comparable GAAP measure in "Appendix -- Reconciliation of Non-GAAP Disclosures"

Strong Capital Position at December 31, 2023

| _ | Regulatory | | Proforma including AOCI and HTM unrealized losses | | |
|--|---------------------------------|------------------------------|---|------------------------------|------------------------|
| Capital Ratio | Well Capitalized Minimums | Atlantic Union Bankshares | Atlantic Union Bank | Atlantic Union Bankshares | Atlantic Union Bank |
| Common Equity Tier 1 Ratio (CET1) | 6.5% | 9.8% | 12.5% | 8.0% | 10.6% |
| Tier 1 Capital Ratio | 8.0% | 10.8% | 12.5% | 8.9% | 10.6% |
| Total Risk Based Capital Ratio | 10.0% | 13.6% | 13.2% | 11.7% | 11.3% |
| Leverage Ratio | 5.0% | 9.6% | 11.2% | 7.8% | 9.3% |
| Tangible Equity to Tangible Assets (non-GAAP) ² | | 8.0% | 9.5% | 7.8% | 9.3% |
| Tangible Common Equity Ratio (non-GAAP) ² | - | 7.1% | 9.5% | 7.0% | 9.3% |

| Quarterly Roll Forward | Common Equity Tier 1 Ratio | Tangible Common Equity Ratio | Tangible Book Value per Share |
|------------------------------------|-------------------------------|---------------------------------|----------------------------------|
| At 9/30/23 | 9.94% | 6.45% | 17.12 |
| Pre-Provision Net Income | 0.34% | 0.30% | 0.82 |
| After-Tax Provision | (0.04%) | (0.04%) | (0.10) |
| Common Dividends ¹ | (0.13%) | (0.12%) | (0.32) |
| AOCI | ` ′ | 0.67% | 1.81 |
| Goodwill & Intangibles | 0.01% | 0.01% | 0.03 |
| Other | (0.02%) | 0.01% | 0.04 |
| Asset Growth | (0.25%) | (0.14%) | |
| At 12/31/23 - Reported | 9.84% | 7.15% | 19.39 |
| AOCI net losses | | 1.70% | 4.61 |
| At 12/31/23 – ex AOCI ² | 9.84% | 8.85% | 24.00 |
| | | | |



Figures may not foot due to rounding
"Capital information presented herein is based on estimates and subject to change pending the Company's filing of its regulatory reports
2) For non-GAAP financial measures, see reconciliation to most directly comparable GAAP measures in 'Appendix – Reconciliation of Non-GAAP Disclosures'

Capital Management Strategy

Atlantic Union capital management objectives are to:

- Maintain designation as a "well capitalized" institution.
- · Ensure capital levels are commensurate with the Company's risk profile, capital stress test projections, and strategic plan objectives.

The Company's capital ratios are well above regulatory well capitalized levels as of December 31, 2023

On a proforma basis, the Company would be well capitalized if unrealized losses on securities were realized at December 31,

Capital Management Actions

During the fourth quarter of 2023, the Company paid dividends of \$171.88 per outstanding share of Series A Preferred Stock and \$0.32 per common share which is 6.7% higher than the prior quarter's and the prior year's dividend.

Financial Outlook - AUB Standalone^{1,2}

| | Full Year 2024 Outlook ^{1,2} |
|--|---|
| | versus FY 2023 |
| Loan Growth | Mid-single digits |
| Deposit Growth | Low single digits |
| Net Interest Income (FTE) | Mid-single digits growth |
| Net Interest Margin (FTE) | ~3.30% – 3.40% |
| Adjusted Operating Noninterest Income | Low single digits growth |
| Adjusted Operating Noninterest Expense | Low single digits growth |
| Positive Adjusted Operating Leverage | Adjusted Operating Revenue Growth: Mid-single digits Adjusted Operating Noninterest Expense Growth: Low single digits |
| Credit Outlook | ACL to loans: ~95 – 100 basis points |

¹Key Economic Assumptions

- Stabilized Interest Rate environment
- · The Federal Reserve Bank cuts the fed funds rate by 25 bps three times beginning in June 2024
- · Increased likelihood of soft landing
- Expect relatively stable economy in AUB's Virginia footprint in 2024
- · Expect Virginia unemployment rate to remain low and below national unemployment rate in 2024

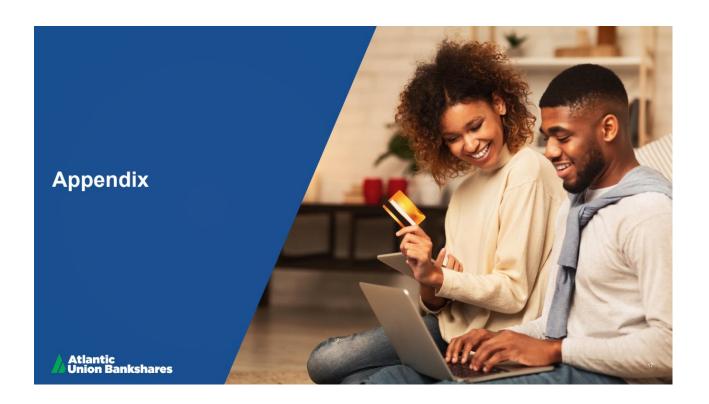


Credit Outlook

Net charge-off ratio: 10 - 15 basis points

¹⁾ Information on this slide is presented as of January 23, 2024, reflects the Company's updated financial cutlook, certain of the company's financial targets, and key economic assumptions, and will not be updated or affirmed unless and until the Company studied per affirmation. The adjusted operating noninterest expense growth rate outlook excludes charges associated with the COMPA, and a FDIC special assessment, and the adjusted operating non-interest sincing growth excludes gains and issued assessment, and the adjusted operating non-interest income growth excludes gains and issued assessment, and the adjusted operating non-interest income growth excludes gains and losses on the sale of securities and gain on sale-leaseaback transactions. The FY 2024 financial outlook and the key economic assumptions contain floward-looking statements and actual results or conditions may differ materially. See the information set forth below the heading "Forward Looking Statements" on side 2 of this presentation.

2) Does not include the financial impact of the pending acquisition of American National Bankshares in 2024.



Q4 2023 Allowance For Credit Losses (ACL) and Provision for Credit Losses

| & Lease Losses | Reserve for Unfunded Commitments | Allowance for Credit Losses |
|---|---|--|
| \$111MM | \$14MM | \$124MM |
| (0.77%) | (0.09%) | (0.86%) |
| +\$15MM | +\$1MM | +\$17MM |
| Increase due to loan growth and the impact of continued uncertainty in the economic outlook | Increase due to uncertainty in the economic outlook | \$22.9 million Provision for Credit Losses and \$6.4 million net charge- offs |
| \$126MM | \$15MM | \$141MM |
| (0.82%) | (0.10%) | (0.92%) |
| +\$6MM Increase due to loan growth and an increase in the allowance on two individually assessed commercial loans | +\$1MM Increase due to increase in unfunded balances | +\$7MM \$8.7 million Provision for Credit Losses and \$1.2 million net charge-offs |
| \$132MM | \$16MM | \$148MM |
| (0.85%) | (0.10%) | (0.95%) |
| | & Lease Losses \$111MM (0.77%) +\$15MM Increase due to loan growth and the impact of continued uncertainty in the economic outlook \$126MM (0.82%) +\$6MM Increase due to loan growth and an increase in the allowance on two individually assessed commercial loans \$132MM | Standard Commitments Standard Commitments |

Q4 Macroeconomic Forecast

Moody's December 2023 Baseline Forecast:

- US GDP expected to average ~1.7% growth in 2024 and ~1.7% in 2025.
- The national unemployment rate expected to average ~4.0% in 2024 and ~4.1% in 2025.

Q4 ACL Considerations

- Utilizes a weighted Moody's forecast economic scenarios approach in the quantitative model.
- Qualitative factors were added for certain portfolios and other factors as deemed appropriate.
- The reasonable and supportable forecast period is 2 years; followed by reversion to the historical loss average over 2 years.



Numbers may not foot due to rounding.

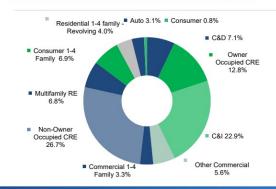
Loan and Deposit Betas

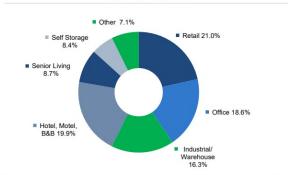


Diversified and Granular Loan Portfolio



Non-Owner Occupied CRE Composition \$4.2 billion at December 31, 2023





Total Portfolio Characteristics

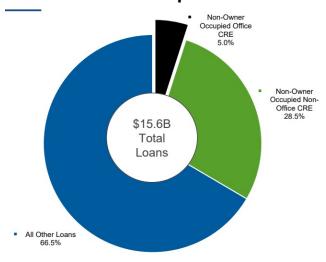
Duration Q4 2023 Weighted Average Yield (Tax Equivalent)

1.3 years 5.97%



Figures may not total to 100% due to rounding
Duration and Weighted Average Yield Data is as of or for the three months ended December 31, 2023

Non-Owner-Occupied CRE Portfolio at December 31, 2023



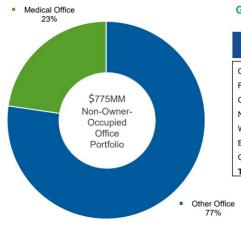
| \$ in millions | Total Outstandings | % of Portfolio |
|------------------------------|--------------------|----------------|
| Multi Family | \$1,062 | 6.8% |
| Retail | \$875 | 5.6% |
| Hotel/Motel B&B | \$829 | 5.3% |
| Office | \$775 | 5.0% |
| Industrial/Warehouse | \$681 | 4.4% |
| Senior Living | \$365 | 2.3% |
| Self Storage | \$351 | 2.2% |
| Other | \$296 | 1.9% |
| Total Non-Owner Occupied CRE | \$5,234 | 33.3% |



Numbers may not foot due to rounding.

Non-Owner-Occupied Office CRE Portfolio at December 31, 2023

Medical vs Other Office



Geographically Diverse Non-Owner Occupied Office Portfolio

| By Market (\$ mill | ions) |
|----------------------|-------------|
| Carolinas | \$245 |
| Fredericksburg Area | \$124 |
| Central VA | \$106 |
| Northern VA/Maryland | \$66 |
| Western VA | \$100 |
| Eastern VA | \$49 |
| Other | <u>\$85</u> |
| Total | \$775 |

Non Owner-Occupied Office Portfolio Credit Quality

| Key Portfolio Metri | ics |
|----------------------------------|-------|
| Avg. Office Loan (\$ millions) | \$1.9 |
| Loan Loss Reserve / Office Loans | 2.5% |
| NCOs / Office Loans ¹ | 0.00% |
| Delinquencies / Office Loans | 0.97% |
| NPL / Office Loans | 0.90% |
| Criticized Loans / Office Loans | 5.49% |

¹Trailing 4 Quarters Avg NCO/Trailing 4 Quarter Avg Office Portfolio

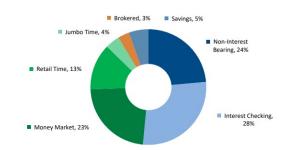


Attractive Core Deposit Base

Deposit Base Characteristics

- Q4 2023 cost of deposits 2.23%
- 93% core deposits⁽¹⁾
- · 51% transactional accounts

Deposit Composition at December 31, 2023 — \$16.8 billion





Cost of deposit data is as of or for the three months ended December 31, 2023
(1) Core deposits defined as total deposits less jumbo time deposits and brokered deposits

Granular Deposit Base

Customer Deposit Granularity Period End Uninsured and Uncollateralized Deposits as a Percentage of Total Deposits (\$ in Millions) \$55,299 \$4,589 \$4,343 \$4,492 \$18,000 \$18,000 \$19,000 \$98,000 \$19,000 \$19,000 \$4,2022 Q1 2023 Q2 2023 Q3 2023 Q4 2023 Q4 2022 Q1 2023 Q2 2023 Q3 2023 Q3 2023 Q3 2023 Q4 2025 Retail Avg. Deposits Acct Size



24

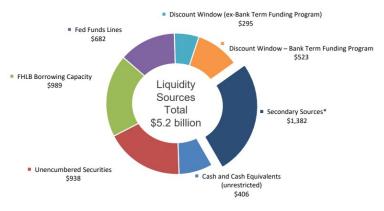
\$4,922

Q4 2023

Liquidity Position at December 31, 2023

Total Liquidity Sources of \$5.2 billion ∼106% liquidity coverage ratio of uninsured/uncollateralized deposits of \$4.9 billion

(\$ in millions)

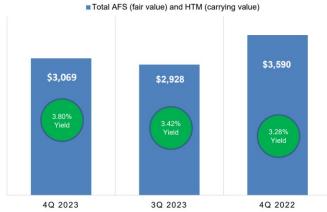




* Includes brokered deposits and other sources of liquidity Figures may not foot due to rounding

Securities Portfolio at December 31, 2023

Securities Balances





- - 73% of total portfolio in available-for-sale at an unrealized loss of \$384.3 million
 - 27% of total portfolio designated as held-tomaturity with an unrealized loss of \$29.3 million
- Total duration of 6.4 years. Securities portfolio is used defensively to neutralize overall asset sensitive interest rate risk profile
- ~37% municipals, ~58% treasuries, agency MBS/CMOs and ~5% corporates and other investments
- Securities to total assets of 14.5% as of December 31, 2023, down from 17.5% on December 31, 2022
- In 2023, restructured the Company's securities portfolio by ~\$500mm in February/March and ~\$200mm in the third quarter to improve go-forward earnings trajectory

The Company has provided supplemental performance measures on a tax-equivalent, tangible, operating, adjusted, or pre-tax pre-provision basis. These non-GAAP financial measures are a supplement to GAAP, which is used to prepare the Company's financial statements, and should not be considered in isolation or as a substitute for comparable measures calculated in accordance with GAAP. In addition, the Company's non-GAAP financial measures may not be comparable to non-GAAP financial measures of other companies. The Company uses the non-GAAP financial measures discussed herein in its analysis of the Company's performance. The Company's management believes that these non-GAAP financial measures provide additional understanding of ongoing operations, enhance comparability of results of operations with prior periods and show the effects of significant gains and charges in the periods presented without the impact of items or events that may obscure trends in the Company's underlying performance.



Adjusted operating measures exclude, as applicable, strategic cost saving initiatives (principally composed of severance charges related to headcount reductions, costs related to modifying certain third party vendor contracts, and charges for earlier persisting extrain leases), merger-related costs, a settlement with the CFPB, a FDIC appecial assessment, strategic branch closing and related facility consolidation costs (principally composed of real estate, leases and other assets wine downs, as well as severance and expense reduction initiatives), gain (loss) on sale of securities, gain on sale-leaseback transaction, and gain on sale of bixon, Hubard, Feinour & Brown, Inc. ("DHFB"). The Company believes these non-GAPA adjusted measures provide investors with important information about the continuing economic results of the organizations operations. The company leads to the company continuing the company of the company of the continuing expension expension of the expension of the continuing expension expension of the expe



| ADJUSTED OPERATING EARNINGS, OPERATIN | | | | | |
|---|-----|--------------|--------|------------|-----------------|
| (Dellara in the records account our above amounts) | For | the years en | ded De | 2022 | % Change YoY |
| (Dollars in thousands, except per share amounts) | | 2023 | | 2022 | 101 |
| Operating Measures | | | | | |
| let Income (GAAP) | \$ | 201,818 | S | 234,510 | |
| Plus: Strategic cost saving initiatives, net of tax | | 9,959 | | - | |
| Plus: Merger-related costs, net of tax | | 2,850 | | | |
| Plus: Legal reserve, net of tax | | 6,809 | | - | |
| Plus: FDIC special assessment, net of tax | | 2,656 | | | |
| Plus: Strategic branch closing and facility consolidation costs, net of tax | | | | 4,351 | |
| Less: Gain (loss) on sale of securities, net of tax | | (32,381) | | (2) | |
| Less: Gain on sale-leaseback transaction, net of tax | | 23,367 | | | |
| Less: Gain on sale of DHFB, net of tax | | - | _ | 7,984 | |
| djusted operating earnings (non-GAAP) | \$ | 233,106 | \$ | 230,879 | |
| Less: Dividends on preferred stock | _ | 11,868 | _ | 11,868 | |
| djusted operating earnings available to common shareholders (non-GAAP) | \$ | 221,238 | \$ | 219,011 | |
| Weighted average common shares outstanding, diluted | | 74,962,363 | | 74,953,398 | |
| PS available to common shareholders, diluted (GAAP) | s | 2.53 | s | 2.97 | |
| djusted operating EPS available to common shareholders (non-GAAP) | \$ | 2.95 | s | 2.92 | |
| Operating Leverage Ratio and Efficiency Ratio | | | | | |
| Ioninterest expense (GAAP) | s | 430.371 | s | 403.802 | 6.58% |
| Less: Amortization of intangible assets | | 8,781 | • | 10.815 | 0.007 |
| Less: Strategic cost saving initiatives | | 12,607 | | 10,010 | |
| Less: Merger-related costs | | 2,995 | | | |
| Less: Legal reserve | | 8,300 | | | |
| Less: FDIC special assessment | | 3,362 | | | |
| Less: Strategic branch closing and facility consolidation costs | | 0,002 | | 5.508 | |
| djusted operating noninterest expense (non-GAAP) | \$ | 394,326 | \$ | 387,479 | 1.77% |
| Noninterest income (GAAP) | s | 90.877 | s | 118 523 | |
| Less: Gain (loss) on sale of securities | * | (40.989) | 3 | (3) | |
| Less: Gain (nos) on sale-leaseback transaction | | 29,579 | | (3) | |
| Less: Gain on sale of DHFB | | 25,575 | | 9.082 | |
| djusted operating noninterest income (non-GAAP) | \$ | 102,287 | \$ | 109,444 | |
| let interest income (GAAP) | s | 611.013 | s | 584,261 | |
| ioninterest income (GAAP) | | 90,877 | • | 118,523 | |
| Total revenue (GAAP) | \$ | 701,890 | \$ | 702,784 | (0.13%) |
| let interest income (FTE) (non-GAAP) | s | 625.923 | s | 599 134 | |
| Idjusted operating noninterest income (non-GAAP) | | 102,287 | 3 | 109,444 | |
| otal adjusted revenue (FTE) (non-GAAP) | \$ | 728,210 | \$ | 708,578 | 2.77% |
| Operating leverage ratio (GAAP) | | | | | (6.71%) |
| djusted operating leverage ratio (non-GAAP) | | | | | 1.00% |
| efficiency ratio (GAAP) | | 61.32% | | 57.46% | |
| fficiency ratio FTE (non-GAAP) | | 60.04% | | 56.27% | |
| Adjusted operating efficiency ratio (FTE) (non-GAAP) | | 54.15% | | 54.68% | |

ADJUSTED OPERATING EARNINGS & FINANCIAL METRICS

Adjusted operating measures exclude, as applicable, strategic cost saving initiatives (principally composed of severance charges related to headcount reductions, costs related to modifying certain third party vendor contracts, and charges for exting certain the property of the contracts of the



| | | | | | For | the years end | ed De | | | | | |
|---|----|------------|----|------------|-----|---------------|-------|------------|----|------------|----|------------|
| (Dollars in thousands, except per share amounts) | | 2023 | | 2022 | | 2021 | | 2020 | | 2019 | | 2018 |
| Operating Earnings | | | | | | | | | | | | |
| Net Income (GAAP) | \$ | 201,818 | \$ | 234,510 | \$ | 263,917 | \$ | 158,228 | \$ | 193,528 | \$ | 146,248 |
| Plus: Strategic cost saving initiatives, net of tax | | 9,959 | | - | | - | | - | | - | | - |
| Plus: Merger-related costs, net of tax | | 2,850 | | | | - | | | | 22,296 | | 32,065 |
| Plus: Legal reserve, net of tax | | 6,809 | | - | | - | | - | | - | | - |
| Plus: FDIC special assessment, net of tax | | 2,656 | | | | | | | | | | - |
| Plus: Strategic branch closing and facility consolidation costs, net of tax Plus: Rebranding costs, net of tax | | | | 4,351 | | 13,775 | | 5,343 | | 5,099 | | 849 |
| Plus: Net loss related to balance sheet repositioning, net of tax | | - | | - | | 11,609 | | 25,979 | | 12,953 | | - |
| Less: (Loss) gain on sale of securities, net of tax | | (32,381) | | (2) | | 69 | | 9,712 | | 6,063 | | 303 |
| Less: Gain on sale-leaseback transaction, net of tax | | 23,367 | | - | | - | | - | | - | | - |
| Less: Gain on sale of DHFB, net of tax | | | | 7,984 | | | | | | | | - |
| Less: Gain on Visa, Inc. Class B common stock, net of tax | | - | | - | | 4,058 | | - | | - | | - |
| Adjusted operating earnings (non-GAAP) | \$ | 233,106 | \$ | 230,879 | \$ | 285,174 | \$ | 179,838 | \$ | 227,813 | \$ | 178,859 |
| Less: Dividends on preferred stock | | 11.868 | | 11.868 | | 11.868 | | 5.658 | | - | | - |
| Adjusted operating earnings available to common shareholders (non-GAAP) | \$ | 221,238 | \$ | 219,011 | \$ | 273,306 | \$ | 174,180 | \$ | 227,813 | \$ | 178,859 |
| Earnings per share (EPS) | | | | | | | | | | | | |
| Weighted average common shares outstanding, diluted | | 74,962,363 | | 74,953,398 | | 77,417,801 | | 78,875,668 | | 80,263,557 | | 65,908,573 |
| EPS available to common shareholders, diluted (GAAP) | \$ | 2.53 | \$ | 2.97 | \$ | 3.26 | \$ | 1.93 | \$ | 2.41 | \$ | 2.22 |
| Adjusted operating EPS available to common shareholders, diluted (non-GAAP) | \$ | 2.95 | \$ | 2.92 | \$ | 3.53 | \$ | 2.21 | \$ | 2.84 | \$ | 2.71 |
| Return on assets (ROA) | | | | | | | | | | | | |
| Average assets | \$ | 20,512,402 | \$ | 19,949,388 | \$ | 19,977,551 | \$ | 19,083,853 | \$ | 16,840,310 | \$ | 13,181,609 |
| ROA (GAAP) | | 0.98% | | 1.18% | | 1.32% | | 0.83% | | 1.15% | | 1.119 |
| Adjusted operating ROA (non-GAAP) | | 1.14% | | 1.16% | | 1.43% | | 0.94% | | 1.35% | | 1.369 |
| Return on equity (ROE) | | | | | | | | | | | | |
| Adjusted operating earnings available to common shareholders (non-GAAP) | \$ | 221,238 | \$ | 219,011 | \$ | 273,306 | \$ | 174,180 | \$ | 227,813 | \$ | 178,859 |
| Plus: Amortization of intangibles, tax effected | | 6,937 | | 8,544 | | 10,984 | | 13,093 | | 14,632 | | 10,143 |
| Adjusted operating earnings available to common shareholders before amortization of intangibles (non-GAAP) | \$ | 228,175 | \$ | 227,555 | \$ | 284,290 | \$ | 187,273 | \$ | 242,445 | \$ | 189,002 |
| Average equity (GAAP) | \$ | 2.440.525 | \$ | 2.465.049 | \$ | 2.725.330 | 2 | 2.576.372 | s | 2.451.435 | \$ | 1.863.216 |
| Less: Average intangible assets | | 948.162 | | 964,942 | | 985.559 | | 1.000.654 | | 991,926 | | 776.944 |
| Less: Average perpetual preferred stock | | 166.356 | | 166.356 | | 166.356 | | 93.658 | | 551,520 | | 110,544 |
| Average tangible common equity (non-GAAP) | s | 1.326.007 | \$ | 1.333.751 | s | 1.573.415 | \$ | 1.482.060 | S | 1,459,509 | S | 1.086.272 |
| ROE (GAAP) | • | 8.27% | • | 9.51% | | 9.68% | • | 6.14% | | 7.89% | | 7.85% |
| | | | | | | | | | | | | |
| Return on tangible common equity (ROTCE) | | | | | | | | | | | | |
| Net Income available to common shareholders (GAAP) | \$ | 189,950 | \$ | 222,642 | \$ | 252,049 | \$ | 152,570 | \$ | 193,528 | \$ | 146,248 |
| Plus: Amortization of intangibles, tax effected | | 6,937 | | 8,544 | 10 | 10,984 | | 13,093 | | 14,632 | | 10,143 |
| Net Income available to common shareholders before amortization of intangibles | | | | | | | | | | | | |
| (non-GAAP) | \$ | 196,887 | \$ | 231,186 | \$ | 263,033 | \$ | 165,663 | \$ | 208,160 | \$ | 156,391 |
| ROTCE | | 14.85% | | 17.33% | | 16.72% | | 11.18% | | 14.26% | | 14.409 |
| Adjusted operating ROTCE (non-GAAP) | | 17.21% | | 17.06% | | 18.07% | | 12.64% | | 16.61% | | 17.40% |

ADJUSTED OPERATING EFFICIENCY RATIO

The adjusted operating efficiency ratio (FTE) excludes, as applicable, the amortization of intangible assets, strategic cost saving initiatives, merger-related costs, a legal reserve associated with our previously disclosed settlement with the CFPB, a FDIC special assessment, strategic branch closing and related facility consolidation costs (principally composed of real estate, leases and other assets write downs, as well as severance and expense reduction initiatives). Perbanding costs, the losses related to balance sheet repositioning (principally composed of gains and losses on death extension and account of the company and costs, the losses related to balance sheet repositioning control and the sale of Visa, Inc. Class B common stock. This measure is similar to the measure utilized by the Company health of the continuing the continuing conomic results of the organization's operations.

| | | | | Fort | he years end | ied De | cember 31, | | | |
|---|---------------|----|---------|------|--------------|--------|------------|---------------|----|---------|
| (Dollars in thousands) | 2023 | | 2022 | | 2021 | | 2020 | 2019 | | 2018 |
| Noninterest expense (GAAP) | \$ 430,371 | \$ | 403,802 | \$ | 419,195 | \$ | 413,349 | \$ 418,340 | \$ | 337,767 |
| Less: Amortization of intangible assets | 8,781 | | 10,815 | | 13,904 | | 16,574 | 18,521 | | 12,839 |
| Less: Strategic cost saving initiatives | 12,607 | | - | | - | | - | - | | - |
| Less: Merger-related costs | 2,995 | | | | - | | | 27,824 | | 39,728 |
| Less: Legal reserve | 8,300 | | - | | - | | - | - | | - |
| Less: FDIC Special Assessment | 3,362 | | - | | - | | - | 2 | | - |
| Less: Strategic branch closing and facility consolidation costs | - | | 5,508 | | 17,437 | | 6,764 | - | | 1,075 |
| Less: Rebranding costs | | | - | | - | | - | 6,455 | | - |
| Less: Losses related to balance sheet repositioning | | _ | | | 14,695 | | 31,116 | 16,397 | _ | 1.50 |
| Adjusted operating noninterest expense (non-GAAP) | \$ 394,326 | \$ | 387,479 | \$ | 373,159 | \$ | 358,895 | \$ 349,143 | \$ | 284,125 |
| Net interest income (GAAP) | 611,013 | \$ | 584,261 | \$ | 551,260 | \$ | 555,298 | \$ 537,872 | \$ | 426,691 |
| Net interest income (FTE) (non-GAAP) | 625,923 | | 599,134 | | 563,851 | | 566,845 | 548,993 | | 434,886 |
| Noninterest income (GAAP) | \$ 90,877 | \$ | 118,523 | \$ | 125,806 | \$ | 131,486 | \$ 132,815 | \$ | 104,241 |
| Less: (Loss) gain on sale of securities | (40,989) | | (3) | | 87 | | 12,294 | 7,675 | | 383 |
| Less: Gain on sale-leaseback transaction | 29,579 | | - | | - | | - | - | | - |
| Less: Gain on sale of DHFB | - | | 9,082 | | - | | - | - | | - |
| Less: Gain on Visa, Inc. Class B common stock | - | | - | | 5,137 | | - | - | | - |
| Plus: Losses related to balance sheet repositioning | | | - | - | | 77 | 1,769 | | | - |
| Adjusted operating noninterest income (non-GAAP) | \$ 102,287 | \$ | 109,444 | \$ | 120,582 | \$ | 120,961 | \$ 125,140 | \$ | 103,858 |
| Efficiency ratio (GAAP) | 61.32% | | 57.46% | | 61.91% | | 60.19% | 62.37% | | 63.62% |
| Adjusted operating efficiency ratio (FTE) (non-GAAP) | 54.15% | | 54.68% | | 54.52% | | 52.18% | 51.79% | | 52.74% |



TANGIRI E ASSETS, TANGIRI E COMMON FOLITY, AND LEVERAGE RATIO

| Tangible assets and tangible common equity are | |
|---|-----|
| used in the calculation of certain profitability, | |
| capital, and per share ratios. The Company | |
| believes tangible assets, tangible common equity | / |
| and the related ratios are meaningful measures of | |
| capital adequacy because they provide a | |
| meaningful base for period-to-period and | |
| company-to-company comparisons, which the | |
| Company believes will assist investors in | |
| assessing the capital of the Company and its | |
| ability to absorb potential losses. The Company | |
| believes tangible common equity is an important | |
| indication of its ability to grow organically and | |
| through business combinations, as well as its | |
| ability to pay dividends and to engage in various | |
| capital management strategies. The Company | |
| also calculates adjusted tangible common equity | |
| to tangible assets ratios to exclude AOCI, which | |
| principally comprised of unrealized losses on AF | |
| securities, and to include the impact of unrealized | |
| losses on HTM securities. The Company believe | |
| that each of these ratios enables investors to | , |
| assess the Company's capital levels and capital | |
| adequacy without the effects of changes in AOC | |
| some of which are uncertain and difficult to | |
| predict, or assuming that the Company realized a | ıll |
| previously unrealized losses on HTM securities a | |
| the end of the period, as applicable. | 16 |
| | |

| (Dollars in thousands, except per share amounts) | | Bankshares | Atlar | ntic Union Bank |
|--|----|------------|-------|-----------------|
| Tangible Assets | | | | |
| Ending Assets (GAAP) | s | 21,166,197 | s | 21.053.437 |
| Less: Ending goodwill | | 925,211 | | 925,211 |
| Less: Ending amortizable intangibles | | 19,183 | | 19,183 |
| Ending tangible assets (non-GAAP) | \$ | 20,221,803 | \$ | 20,109,043 |
| Tangible Common Equity | | | | |
| Ending equity (GAAP) | \$ | 2,556,327 | s | 2,845,042 |
| Less: Ending goodwill | | 925,211 | | 925,211 |
| Less: Ending amortizable intangibles | | 19,183 | | 19,183 |
| Less: Perpetual preferred stock | | 166,357 | 901 | |
| Ending tangible common equity (non-GAAP) | \$ | 1,445,576 | \$ | 1,900,648 |
| Net unrealized losses on HTM securities, net of tax | \$ | (29,304) | \$ | (29,304) |
| Accumulated other comprehensive loss (AOCI) | \$ | (343,349) | S | (343,349) |
| Common shares outstanding at end of period | | 75,023,327 | | |
| Average equity (GAAP) | \$ | 2,430,711 | s | 2,713,393 |
| Less: Average goodwill | | 925,211 | | 925,211 |
| Less: Average amortizable intangibles | | 20,192 | | 20,192 |
| Less: Average perpetual preferred stock | | 166,356 | | - |
| Average tangible common equity (non-GAAP) | \$ | 1,318,952 | \$ | 1,767,990 |
| Common equity to total assets (GAAP) | | 11.3% | | 13.5% |
| Tangible equity to tangible assets (non-GAAP) | | 8.0% | | 9.5% |
| Tangible equity to tangible assets, incl net unrealized losses on HTM securities (non-GAAP) | | 7.8% | | 9.3% |
| Tangible common equity to tangible assets (non-GAAP) | | 7.1% | | 9.5% |
| Tangible common equity to tangible assets, incl net unrealized losses on HTM securities (non-GAAP) | | 7.0% | | 9.3% |
| Tangible common equity to tangible assets, ex AOCI (non-GAAP) ¹ | | 8.8% | | |
| Book value per common share (GAAP) | \$ | 32.06 | | |
| Tangible book value per common share (non-GAAP) | \$ | 19.39 | | |
| Tangible book value per common share, ex AOCI (non-GAAP) ¹ | \$ | 24.00 | | |
| Leverage Ratio | | | | |
| Tier 1 capital | \$ | 1,956,539 | s | 2,256,291 |
| Total average assets for leverage ratio | \$ | 20,324,691 | \$ | 20,224,729 |
| Leverage ratio | | 9.6% | | 11.2% |
| Leverage ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP) | | 7.8% | | 9.3% |



All regulatory capital ratios at December 31, 2023 are estimates and subject to change pending the Company's filing of its FR Y-9 C. In addition to these regulatory capital ratios, the Company adjusts certain regulatory capital ratios to include the impacts of AOCI, which the Company has elected to exclude from regulatory capital ratios under applicable regulations, and net unrealized losses on HTM securities, assuming that those unrealized losses were realized at the end of the period, as applicable. The Company believes that each of these ratios help investors to assess the Company's regulatory capital levels and capital adequacy.

RISK-BASED CAPITAL RATIOS

| | | As of Decem | ber 31, 2023 | | | |
|--|----|----------------------------|--------------|----------------------|--|--|
| (Dollars in thousands) | | lantic Union lankshares | At | lantic Union Bank | | |
| | - | unikanurea | | Dulik | | |
| Risk-Based Capital Ratios Net unrealized losses on HTM securities, net of tax | \$ | (29,304) | \$ | (29,304) | | |
| Accumulated other comprehensive loss (AOCI) | \$ | (343,349) | \$ | (343,349) | | |
| Common equity tier 1 capital | \$ | 1,790,183 | \$ | 2,256,291 | | |
| Tier 1 capital | \$ | 1,956,539 | \$ | 2,256,291 | | |
| Total capital | \$ | 2,464,817 | \$ | 2,378,204 | | |
| Total risk-weighted assets | \$ | 18,184,252 | \$ | 18,086,208 | | |
| Common equity tier 1 capital ratio | | 9.8% | | 12.5% | | |
| Common equity tier 1 capital ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP) | | 8.0% | | 10.6% | | |
| Tier 1 capital ratio | | 10.8% | | 12.5% | | |
| Tier 1 capital ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP) | | 8.9% | | 10.6% | | |
| Total capital ratio | | 13.6% | | 13.1% | | |
| Total capital ratio, incl AOCI and net unrealized losses on HTM securities (non-GAAP) | | 11.7% | | 11.3% | | |

